



Prg/16-17/3/172/20

Administrative Staff College of India

Bella Vista : : Hyderabad

hereby certifies that

Mrs. Dinara Saparova

participated in the

Leadership Development Program for Enhanced Public Service Delivery

(Sponsored by Ministry of External Affairs (ITEC/SCAAP), Government of India)

September 19-30, 2016

A handwritten signature in black ink, appearing to read 'Harsh Sharma', is written over a horizontal line.

HARSH SHARMA
Program Director

A handwritten signature in black ink, appearing to read 'P. Dasgupta', is written over a horizontal line.

PARAMITA DASGUPTA
Director General (I/c)